



Dear Reader:

Never has our business climate been more important to the future of California than now. Business leadership can truly make a difference in improving our economy and creating jobs.

A robust private sector rich with job opportunities is a proven way to improve the quality of life for Californians in the workplace and at home. Moreover, an agenda for economic recovery (not more taxes) is the best foundation for any solution to the budget crises at the state and local government levels. For example, a strong economy provides:

- Funding for essential government services, such as education and public safety.
- Resources to improve the state's energy and water infrastructure to meet growing demand.

A huge factor in the success of the state's economy is whether the legislative and regulatory climate here provides certainty to potential investors. To ensure that California offers an attractive setting for investment, policymakers must be mindful of the impact of their decisions on the competitive cost of doing business here, whether the issue is:

- implementation of the greenhouse gas limits in the state's landmark climate change law;
- clarifying costly, litigious workplace rules related to meal/rest periods and overtime;
- preserving cost-saving workers' compensation reforms;
- access to affordable health care;
- protecting the integrity of California's employer-funded unemployment insurance system;
- managing chemical use in consumer products; or
- implementing state disability access law reforms.

Not to be overlooked is the importance of free trade agreements to the international commerce that is a major ingredient in the economic prosperity of the state and nation.

Your insights and involvement can help keep economic considerations front and center in this year's policy debates. Please join the CalChamber as we continue our work to lead the nation out of the recession and make California a better place to live, work and do business. Remember that our grassroots website at [www.calchambervotes.com](http://www.calchambervotes.com) is designed to help you know when your contact with elected leaders can be the most effective and to make it easy for you to express your views.

We look forward to hearing from you.



A handwritten signature in cursive script that reads 'Larree M. Renda'.

Larree M. Renda  
Chair, Board of Directors



A handwritten signature in cursive script that reads 'Allan Zaremborg'.

Allan Zaremborg  
President and Chief Executive Officer